



Curriculum

Dynamic executive with entrepreneurial spirit

Many years experience in Supply Chain Management

Business-fluent in several foreign languages

Broad experience as project manager in multi-cultural environments

Successful management of interdisciplinary and multi-national teams

Target- and result-oriented, creative

Strategic, analytical and organizational skills

Experienced in integrating acquisitions in the supply chain area

Conceptual and cross-linked thinking

Substantiated SAP process know-how

Vitae

Astrid Schlegel

Diploma in Business Administration, VWA

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Work Experience

Since 08/2009

Freelancer; Specialized on Supply Chain Topics

05/2016 -

Mandate: Supply Chain Expert (consulting and implementation); at a chemical enterprise in Switzerland. Main tasks: Advice and assistance in the implementation of specific supply chain optimization programs and building the global / local supply chain organization with processes and tools

11/2015 - 12/2016

Mandate: Management Consultants Supply Chain and Logistics; in the metalworking industry, Southern Germany. Main tasks: Project consulting reorganization logistics: analysis and concept design to optimize logistics processes, among others Distribution logistics, production planning, material requirements planning, introduction Rolling Planning and intercompany end programming, outsourcing

04/2015 - 09/2015

Mandate: Logistics Manager, at a chemical company in Western Germany. Main Tasks: Line Management of the Customer Service and Logistics Department. Process analysis and process optimization in the area production planning and scheduling, customer service and distribution logistics (transport and warehousing). Development of the Logistics Strategy (incl. S&OP). Project Manager for Transport and Logistics Tender. Supporting the introduction of JD Edwards ERP system; training and coaching of the team members in the new processes.

08/2014 - 12/014

Mandate: Head of Logistics, at a pharmaceutical enterprise in Southern Germany. Main Tasks: Line Management of the Logistics team with Customer Service Domestic and Export, Demand Management and Logistics Contract Management. Process Optimization in the area of Forecasting with partial implementation of S&OP, management of the external logistics service providers

03/2014 - 05/2014

Mandate: Consulting and Moderation, at a chemical company in Germany and Italy. Main Task: Verification and control of the SAP Support Partner services and performance, analysis and evaluation of the collaboration of the involved companies and development of To-Be scenarios through various workshops.

11/2013 - 06/2014

Mandate: Head of Procurement Logistics, at public transportation services in Bern and Ticino, CH. Main Task: Managing and further development of the procurement logistics department; supplier relationship management; quality assurance; process analysis and process optimization.

07/2013 - 09/2013

Mandate: Operational Director Global Supply Chain and Head of Supply Chain Development, at a pharma wholesale in Southern Germany. Main Task: functional leadership of the Supply Chain Teams filling a vacancy gap; leading the SC Development Team; further elaboration of the strategic direction; team building; support for the development of the IT application strategy using SCOR methodology.

01/2013 - 04/2013

Mandate: Project Manager and Supply Chain Consultant, at a biotech enterprise in the UK. Main Task: Project Manager for the warehouse transfer project; consulting and coaching for Supply Chain e.g. S&OP processes, organizational set-up of global supply chain, etc.

10/2011 - 02/2013

Mandate: Vice President Global Supply Chain, at a biotech enterprise in Western Germany. Main Task: Line Management as well as further development of the global supply chain in China, Singapore, North and South America. Consulting in the SCM area for the SAP project; consulting in the area of Supply Planning in the S&OP process; creation of a global quality management department; introduce a new central distribution center in Germany

05/2011 - 09/2011

Mandate: Supply Chain Manager EMEA, at an electronic company in Bavaria, Germany. Main Task: Establishing the EMEA Supply Chain, optimize and continue the function „supply“ within the S&OP process; SCM process optimization; strategic and operational responsibility within the region; consulting for SCM processes within the SAP implementation project.

04/2010 - 03/2011

Mandate: Supply Chain Manager at a chemical enterprise in Hamburg, Germany. Main Tasks: Setting up a new Supply Chain; process optimizations; operational daily business, coaching of new SC Manager

01/2005-07/2009

Sika Services AG, Baar

05/2006 - 07/2009

Head of Corporate Supply Chain Management

Main Tasks: Definition and implementation of Supply Chain strategies on corporate level.

Leadership range: 10 associates

- Project Manager: Introduction of SAP R/3 at one of the Belgium Sika companies (MM, PP, SD, FI/CO). Project costs ca. TCHF 500, project team 10 members (CH, BE)
- Project Manager: Introduction of Global Trade Services in DE and CH. Project costs ca. CHF 1.6 Mio. Project team 15 members (CH, DE)
- Project Manager: Development of a new labelling concept (product and logistics labels). Project costs ca. CHF 1 Mio, project team 20 members (USA, DE, CH)
- Project Manager: Development and introduction of a new planning concept and establishment of a prototype for Advanced Planning Optimization System (SAP APO). Project costs TCHF 600, project team 10 members (CH, FR, USA)
- Project Manager: new logistics concept for Europe. Project costs TCHF 300, project team 15 members (CH, AT, HU, DE)
- Project Manager: Integration of Logistics and establishment of the principal structure (business control center) in the supply chain during the acquisition/integration of Sarnafil. Project costs: CHF 1.8 Mio, project team 40 members (CH, DE, FR, IT, UK, IRE, AT)
- Development of standard processes and layouts for warehouses

- Global Process Owner for the process "Demand to Supply/Plan" at the worldwide SAP project in order to establish global standard processes
- Business Process Owner for all supply chain relevant processes

January 2007: Promotion to Senior Manager

01/2005-04/2006

Senior Project Manager Supply Chain Projects

Main Tasks: Project responsible for Project PESOS (Process Establishment for Simplification and Optimization of Supply Chain) – a multinational project with the aim to optimize and integrate the European Supply Chain. Development of a concept with saving potentials of around CHF 50 Mio as well as a detailed implementation planning. Project costs ca. CHF 1.5 Mio, project team 20 members (CH, DE, FR, IT, DK, ES, NL)

1987-12/2004

Huntsman Advanced Materials (Schweiz) GmbH, Basel

(former Vantico AG, former Ciba Specialty Chemicals AG (CSC), former Ciba-Geigy AG)

07/2003-12/2004

Head of Sales & Operations Planning for the region EMEA (Huntsman)

Main Tasks: Customer Service incl. Export/Import, Demand Planning, Supply Planning, Logistics & Distribution, Supply Chain Projects

Leadership range: > 70 associates (organizational and functional)

- Project Manager: Inventory Reduction Program in order to reduce the inventory by CHF 30 Mio. Project team 15 members (CH, ES, DE, UK)
- Project member and sub-team leader: Establishment of a new company structure (single business entity) based in Belgium. Creation of a centralized Customer Service based in Basel. Project team 20 members (CH, DE, AT, ES, IT, UK, Scandinavia, Benelux)
- Project Manager: new planning concept and establishment of relevant software. Project team: 8 members (CH, DE, UK, BE)
- Project Member and sub-team leader: Project „Pfennig“ (production transfer to different locations/co-producers) whilst complying with a very tight timeframe

06/2000-06/2003

Head of Supply Chain EMEA for Polymer Specialties Division (Vantico)

Main Tasks: Inventory Management, Export/Import, Sales Support, Transport and Warehouse Management, Process Support, Quality Management

Leadership range: 23 associates organizational, > 30 functional

- Project Manager: Inventory Reduction Project . Project team: 12 members (CH, DE, ES)
- Project Manager: Optimization of the European warehouses incl. Outsourcing/Tendering and implementation. Project costs ca. TCHF 750, project team: 20 members (internal and external: CH, DE, NL)

	<ul style="list-style-type: none">• Business Process Owner for all supply chain processes• Development and management of supply chain key performance indicators
12/1998-05/2000	<p>Head of Logistics Europe of the largest-in-sales Business Unit (BU Resins) (CSC)</p> <p>Main Tasks: Inventory Management, Export/Import, Transport and Warehouse Management, International Trade Affairs, Quality Management, Process Support</p> <p>Leadership range: 27 associates</p> <ul style="list-style-type: none">• Restructuring of the logistics organization incl. cutbacks• Increase of efficiency and cost savings through process optimization• Reduction of transport costs by re-negotiation of tariffs based on improved process and material flows
11/1997-11/1998	<p>Head of Inventory Management/Materials Management of the largest-in-sales Business Unit in Europe (BU Resins resp. Operations Synthesis) (CSC)</p>
01/1997-10/1997	<p>Inventory Manager of a specific product range at the production sites in Pamplona (ES) and Monthey (CH) (BU Resins)</p>
08/1993-12/1996	<p>Supply Price Manager Overseas countries for Polymer Division (Ciba-Geigy/CSC)</p>
08/1992-08/1993	<p>Documentation Manager/Head Documentation Team Polymer Division (Ciba-Geigy)</p>
02/1987-07/1992	<p>Administrative Assistant Strategic Planning (Performance Polymers) (Ciba-Geigy)</p>
1984-1986	<p>Jet Aviation AG, Basel</p> <p>Administrative Assistant</p>
1981-1983	<p>Glatt GmbH, Binzen, Deutschland</p> <p>Administrative Assistant and Export clerk</p>
1979-1980	<p>Sandoz AG, Basel</p> <p>Administrative Assistant</p>

Education / Training

1989-1992

Verwaltungs- und Wirtschaftsakademie, Freiburg

Degree: Diploma in Business Administration, VWA

1978-1979

Private Fremdsprachenschule Förderer, Lörrach

Degree: Graduate Foreign Language Correspondent

1964-1977

Grundschule und Gymnasium, Weil a/Rhein

Degree: "Matura" (Maturity Examination Certificate)

Further Training / Courses

2010

Seminar Didactics at "Zentrum für Hochschuldidaktik" Heidenheim

2008-2010

Self-study with professional literature:

- Warehousing and Material Handling
- Supply Chain Redesign
- Project Management

2007

Supply Chain Excellence Chemie, IQPC

2002

Disposition unter SAP R/3, Management Circle

2001

Supply Chain Controlling unter mySAP.com, Management Circle

2001

Logistik Controlling, Management Circle

1999

Logistics and Supply Chain Management, Management Center Europe

1997

Leadership course, Ciba-Geigy

1994

Confederate (CH) task master, Ciba-Geigy

IT

- Microsoft Office (Word, Excel, Powerpoint)
- MS Project
- Windows Mail (Outlook)
- Lotus Notes
- MS Visio
- SAP R/3 (Vers. 4.5, 4.6, mySAP ERP 2004 and 2006 - MM/PP/SD/LE)
- SAP APO
- SAP BI
- Microsoft Dynamics (Axapta)
- JD Edwards Enterprise 1

Lectures / Presentations

2014-2017

Guest speaker «Supply Chain Projects » at EPFL (Ecole Polytechnique Fédérale de Lausanne), for the international Executive MBA course of studies IML

2013

Guest speaker at Mibelle AG, CH for „Best in Class and Trends in Procurement“

2010

Facilitator at the GS1 CH Spring Event in Zurich

2008

SVME: Presentation at the Spring Meeting;

2008

SAP Regensburg: Lecture at the Customer Day

2007

IQPC: Lecture at the Convention of Supply Chain Excellence, Frankfurt

2007

BT Consult: Presentation at the Supply Chain Dinner, Cologne

2006

GS1: Presentation at the GS1 Business Day, Zurich

Sideline Jobs

Since 09/2009

University lecturer for Logistics at the Cooperative State University Baden-Württemberg (Duale Hochschule) in Lörrach

University lecturer for Operations at Steinbeis University, Berlin

University lecturer for Logistics at State University in Basel (CH)

Senior Associate at Management Center Europe, Brussels, Belgium

Interpreter at the National Police BaWü and at the Regional Finance Office (Customs)

Languages

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|-----------|---------------|
| • German | Mother tongue |
| • English | fluent |
| • French | very good |
| • Spanish | good (oral) |
| • Italian | good |

Personal Data

Born 29.04.1957

Married, 1 daughter (born 1983)

German nationality